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# ADVERTISE AND YOU CAN'T LOSE Uncle Sam Offers Tax Refunds

By LEON GOLD

Chairman, Federal Tax Department Research Institute of America, Inc. When profits are up the directors say, "Go ahead and advertise." When they're down is no time to slash, because the carry-back refunds cut costs by nearly one-half.

THE NATURAL reaction when profits olump to trim expenses and watch every dollar of expenditure. This attitude is, of course, understandable and may, in many instances, be vital to the very survival of the business.

But blind adherence to a "cut-back" policy can itself prove a serious mistaku. When a firm expects to do no better than break even, the effect of tax carry-bark refunds must be thoroughly considered before an informed decision to pare expenses can possibly be made. Under our tax law, your firm may find itself in a position where the Government, through tax refunds, will have to kick in for a share of all your operating expenses. Under those circumstances you may want to think twice before cutting back, especially for expenses like advertising, which automatically work to restore your profit position.

For example, suppose the Brown Corp. expects to wind up in the red this year, II decides, as a result, to call off its 1949 year-end advertising campaign. Instead, it will spend an equivalent amount beginning with January, 1950.

Actually, Brown may be making a aerious mistake. Before rushing into such a decision it should first check its tax position for the two preceding years, 1947 and 1948. If it made meney and paid Federal income tax for either or both of those years, the wise move may be to spend the money for advertising at the end of this year, rather than at the beginning of seat year. And here's why: Every dollar spent this year will produce a tax refund based on the 1947-1948 rates.

Thus, if the Brown Corp. was in the 38% bracket in 1947, for every extra dollar in the red it goes because of year-end advertising expenses, it will get back 38 cents from the Treasury, thereby bringing its net advertising cost down to 62 cents per dollar. If the Brown Corp. had taxable income between \$25,000 and \$50,000 for 1947, the tax refund based on the \$35% rate in that bracket would reduce the 1949 net advertising cost to only 47 cents. (Editor's Note: In the case of larger corporations the refund would be as much as \$8%.)

We see then that advertising costs can be reduced by tax benefits even though the money is spent in a loss year when there's no taxable income against which to offset such expenses. The tax law allows you, in effect, to offset this year's expenses against another year's taxable income. But that's not all. You can get the tax benefits from your advertising expenses much more quickly by taking them in a loss year than by taking them in a prefit year.

To show how this works, let's return to the Brown Corp. Assume it has decided to spend \$10,000 on advertising at the end of this year rather than put off the expenditure until January, 1950. This will increase its operating less by \$10,000. However, it will also entitle the Brown Corp. to a refund of 1947 (or 1948) taxes based on shifting an additional \$10,000 deduction to that yeur. Assuming Brown earned over \$50,000 in 1947, its rate then was 38% and its refund should be \$3,300.

Now, tax refunds always bring to mind years of waiting and red tape. But this refund resulting from an operating less carry-back is a b-we of a different color.

A special provision in the tax law entitles taxpayers, and especially corporations, to high-speed action on these refunds. Thus, where this quick refund application is filed with the regular tax return for the year, the Treasury twost pay the refund within 90 days of the last day of the month in which the return was filed.

A corrotation can get even speedier action. It can use its anticipated correback refund to offset any quarterly installments still due on its last year's income tax.

Suppose new that Brown Corp. had put off its advertising expenditure to January, 1950. Assume also that its taxable income for 1950 would subject it to a 38% rate. The net cost of the advertising would therefore he the anne whether taken in 1949 to preduce a carry-back refund from 1947 or taken as a deduction against taxable income in 1950. But the noming of the tax benefits would be entirely different. In both cases, the full dollar amounts would be spent at once. The smaller 1950 taxes resulting from the deduction in 1950 would not be enjoyed until they were paid in 1951. However, the refunds resulting from

spending the money in 1949 instead would be felt almost immediately. From a cash virupoint, the latter is certainly preferable for the Brown Corp.

#### Taxable Income vs. Ad Expense

Some firms may find that their tavable income in 1947 and 1948 deem't total as such as their contemplated advertising expense for the end of 1949. For example, the Smith Corp. may have had taxable income of \$10,000 in 1947 and \$5,000 in 1946. It is considering the advisability of spinding \$20,000 for advertising in 1949 which is expected to be a loss year, or postponing the expenditure to 1950, a year for which a profit is projected. If Smith spent the money in 1949, its operating loss of \$20,000 would bring refuseds of the taxes paid on the \$15,000 of 1947 and 1948 income. But what of the remaining \$5,000? Is that completely wasted from a tax viewpoint? It is not.

In addition to allowing an operating loss to be carried back for two years (to produce refunds) the tax law also allows the loss to be corried over for two years. Whatever part of the loss isn't completely used up by the carried over so a deduction from taxable income in 1950 and 1951. Thus, suppose the Smith Corp. were to show a \$3,000 taxable profit in 1950 and a \$5,000 income in 1951. The \$5,000 of 1949 operating loss not used up in obtaining tax refunds for 1947 and 1948 can be used to wipe out completely the \$3,000 of taxable income for 1950. The remaining \$2,000 would be used to reduce the 1951 taxable income from \$5,000 to \$3,000.

The effect of the loss carry-over is therefore to provide you with a potential tax reduction for the next two years, whereas the loss carry-back gives you refunds of the tax paid in the preceding two years.

In conclusion, it's worth noting once again that an informed decision on cutting back advertising and other expenses in a leas year is impossible without knowing what the tax consequences would be. Only then can a policy be formulated to produce the hest results over a period of years.

Courtesy of Sales Management

### TRANSPORTATION

#### The world's first and only air cargo magazine

Established October, 1942

AIR TRANSPORTATION, published on the 15th of each month, is devoted (1) to the furtherance of air cargo as the newest and most significant form of freight transportation, (2) the promotion of domestic and interna-tional air commerce as an integral factor in progress, prosperity and peace; and (3) the establishment of a safe and sound national as well as international air transportation system. Subscription rate for United States and Possessions, \$5.00 for one \$11.00 for two years, and \$11.00 for three years; foreign countries, \$6.00 for one year, \$10.00 for two years, and \$14.00 for three years.

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Air Freight Gains TACA Shipments

PAA Serves Nice

9 ways show <u>a profit</u> Shipping in 1950

LET'S FACE IT. Your biggest shipping cost is a series of hidden costs. Time lost in pickup . . . goods tied up in transit too long . . . delayed collections . . . careless documentation . . . these are just a few of the things that drive traffic managers nuts and make treasurers tear their hair. Now, read how this realistically operated service is set up to help you actually show a profit over your present shipping costs.

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**6—ADEQUATE REPRESENTATION...** Air Express International, the pioneer in its field, has over 125 representatives strategically located throughout the world for the sole purpose of handling your shipments.

7-REASONABLE PEES... Our charges are not only extremely modest, but they are constantly being reduced. (Rates on request.) Further, many special services are performed without charge.

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# Guest Air Cargo Editorial No. 27

T. J. HARRIS

Manager, International Cargo Sales

AMERICAN AIRLINES



T. J. Harris

A RECENT INCREASE in transatlantic air cargo movement was generated by European manufacturers seeking new or broader United States dollar markets for their goods. This is evidence of two vital factors of importance to American importers and exporters.

For exporters, it is evidence of improving business in Europe; factories until recently closed are now in production and payrolls are growing in war ravaged areas. This, in turn, reflects results of Marshall Plan aid and indicates improving possibilities for the movement of a greater variety of United States products eastward.

For alert American importers, it indicates opportunities to bring in foreign goods for which new or broader United States markets can be found and developed. The point is—if foreign merchants can seek out markets here for their goods—certainly the importer with existing contacts and the custom house broker with greater opportunities for making United States ties can find ways to make their services invaluable both to the European and the American buyer. Conditions are right. If the importer will make the necessary effort he can swell his own business volume and his profits.

Why is the English business man turning to air transportation to conquer new fields in this country? For one reason only—air transportation can put him as close to the buyer in Midwestern United States as is his competitor whose factory is in New England. The Parisian source of high fashion uses transatlantic air cargo for the same reason; it places him as close to the Fifth Avenue marketplace as is his California competitor.

In their drive for dollar markets today, many foreign manufacturers are willing to assume the entire cost of moving their products by air to the buyer in this country. In spite of this admittedly frankly competitive move on their part, foreign organizations with goods to sell need help in finding adequate outlets for their products.

The American importer and custom house broker—with the aid of scheduled American international airlines—can aid this drive to the mutual benefit of all concerned, including the purchaser. If the importer can undertake to handle a new item or two and to help promote broader markets for it here, if the European manufacturer is willing to price it for competition delivered in our markets, and if the airlines can—as they have—contrive to pro-

vide efficient service at reasonable cost, the customer will not fail to recognize the merits—and bargains—in foreignmade goods. They will respond by purchasing.

made goods. They will respond by purchasing.

The day has about passed when the United States can sit behind a big, wide ocean and say, "We need not import foreign products." Most of us know that the continuance of our export activities will depend, with the end of current foreign-aid programs, directly upon the dollars we send abroad through our purchases there.

dollars we send abroad through our purchases there. For years the balance of trade has been all in our favor. For a like number of years the balance of our exports over imports has moved as gifts, or financed by government loans or grants of aid. This system appears destined to come to a rather abrupt end within the next year or two. If we then will hold our foreign markets we must provide necessary dollars by purchasing abroad. Now is the time to begin building up buying habits here which will meet the need when it arises. Every contribution the importer and custom house broker makes toward turning foreign trade into a two-way street is a step toward his own preservation.

Scheduled American international airlines offer fullest cooperation in effecting movement of goods in either direction. Where a European manufacturer can gain a United States market through air transportation and can deliver it at prices in the United States which will make such sales, the airlines offer their cooperation with chambers of commerce, trade associations, importing groups, Department of Commerce field offices, and through their own sales organizations to create outlets in the United States.

Since this type of activities was tried first last Summer, attempts have met with varying success. Where limited success was achieved the reason generally was that the products themselves were not adequate for American markets. Where moderate success was registered, inspection showed that more aggressive salesmanship could have moved more goods. And where outstanding success was made, it was registered through the fullest cooperation among the European manufacturer, the airline, the importer and the retail merchandiser. We whose business is air transportation believe many more successes can be registered to the ultimate benefit of all of us.

"If there were only 10 organizations like mine interested in selling domestic cargo in addition to international cargo, it would mean a working and selling force of 1,000 persons—1,000 persons breathing, living, selling, and promoting air cargo!"

# The Air Freight Forwarder:

INE SEADER may know that the licensing, or certification, of the domestic cargo forwarder was bitterly opposed by the domestic certificated passenger, shall, and express car-

rier group in long, drawn-out proceedings before the Civil Aeronautics Board. The forwarder's case was supported by the all-cargo carriers, shippers, and traffic organizations interested in the establishment and maintenance of a personalized and specialized type of air cargo service. The opposition consisted of the certificated carrier group and one civic organization.

Significantly, the support for a freight forwarder in the domestic field came from those who were directly interested in an all-eargo service, since this was their bread and butter, and, more important, from the shippers who utilize the cargo flight schedules and services of the airlines. The CAB, recognizing the need for development of air cargo by independent sources in addition to that of established groups, registered the various freight forwarder applicants, permitting them to file and publish tariffs. The decision of the CAB was not acceptable to the air carrier group, and they took their case to court where they received an injunction prohibiting the CAB to carry out its dictum. The injunction has since been lifted, but the case has yet to be finally argued.

In view of the protracted and lengthy hearings, court action, and expense, many of the domestic air cargo forwarders have folded their tents. It would seem, therefore, that the air carriers have carried their point, but to what purpose? To destroy sales outlets at this stage of air cargo development indicates a state of immaturity in merchandising experience and sales technique.

#### Neither Fish Nor Fowl

However, it is not my purpose to enter into a discussion regarding the merits or demerits of the freight forwarder case, as that was thoroughly threshed out before the CAB and remains to be argued in a Chicago court. Suffice to say that the domestic air cargo forwarder is neither fish nor fowl at the moment; and although the entire certificated group opposed the for-



Baund for Europe, this TWA Constellation typifies the swift strides of the air transport industry which has "grown into long ponts and is a factor which motivates our every-day. Ife." The author is another of these air cargo executives who are certain that the davadopment of oir traight promises to go way beyond the advances of passenger traffic.

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# SUPER SALESMAN

#### By CHARLES L. GALLO

President, Air Express International

warder, we know that this feeling is not general. Various air carriers have established rate-break points at frequent weight intervals which provide some benefits under consolidation. Other carriers have set up rate-break points at such high weight intervals, however, that only large shippers, or those shippers who can group their shipments through an association of shippers which acts in the capacity of a forwarder, gain a rate differential advantage. All other shippers who operate on their own-that is, not through a cargo traffic association-are at a disadvantage. It is believed, however, that under the influence of competitive factors, air carriers will be required to make revisions in their rate break point policy to the eventual benefit of all

#### International Forwarder

Now, insofar as the international freight forwarder is concerned, he operates as an agent of the air carriers, dependent on the commissions which he derives from the handling of air cargo. The CAB has not yet released its decision on the international phase of the Freight Forwarder Case which, by the way, must be approved by the President of the United States. Consequences of delay in this case are far reaching in that they not only affect the forwarder but the American exporter and the American air carrier as well.

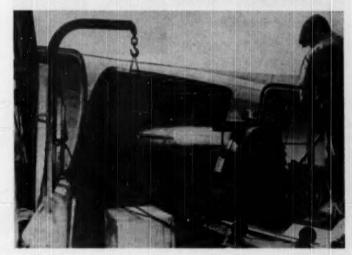
The practice of consolidation in order to obtain lower air shipping rates is a well-established procedure in overseas trade, particularly in Europe. American exporters competing with European exporters in the South American or South African markets, for example, are at a competitive air shipping rate disadvantage in that the European exporters have the opportunity of consolidating through a for-

warder, whereas the American exporter does not have that facility. In view of the fact that consolidation of shipments outbound from the United States is prohibited whereas the consolidation of shipments inbound into the United States is permitted, European exporters. for example, by grouping their shipments, gain the advantage of volume rates, enabling them to compete here with American manufacturers. The American air carrier is affected on eastbound loads to the extent that the nonconsolidation policy reacts on exports. It is not possible to estimate the loss, but it can be said that the policy acts as a depressant.

The freight forwarder's job shall be discussed from the viewpoints of the shipper and the carrier. As to how the (Continued on Page 21)



Charles L Gallo



Charles L. Galla expresses the apinion here that if there were only 10 organizations each as his own there would be a concentrated air carge sales force of 1,000 men generating freight of all sizes, thapes, and weight—for example, the 6,000-pound horizontal shell and tube brine cooler (above) flown by the Flying Tiger Line. Heavy carge has taken to the air.

# Devaluation

# AND ITS EFFECT ON AMERICAN EXPORTS AND IMPORTS

By A. M. STRONG, Vice President, American National Bank and Trust Company of Chicago

N announcing the devaluation of the pound, the British Government advanced two major reasons: The drastic reduction in Britain's gold and dollar reserves, and the inability to expand exports to the dollar area because of the high sterling rate. The 29 nations which followed Britain's example devalued for the same reasons. The devaluation is a confirmation by England and the other Western European nations that other means to balance their trade with the United States have so far been ineffective.

The countries which devalued their monies are hoping that lowering of prices will enable them to compete in the American market and increase their exports to the United States. On the other hand, they expect that the increase in the price of American goods through the increase in the value of the dollar will curtail their imports from the United States. As you see, the purpose of the devaluation is to reduce American exports and increase American imports.

Actual experience is still inadequate to appraise the effects of devaluation on our exports. I have heard and read statements by Chicago and New York exporters who claim that their business has not been affected by the devaluation. On the other hand, I have heard and read statements about expected curtailment in exports, cancellations and requests for reduction in price. A group of Eastern foreign traders met with Secretary of Commerce Charles Sawyer last October to discuss cancellations of orders. The experience of exporters during the short period since devaluation cannot be taken as an indication of future trends. Foreign buyers are not yet in a position to determine what effect devaluation will have on prices and on their particular business.



A. M. Strong

In 1948, the devaluing countries accounted for 62 percent of our exports. Their purchases from us amounted to \$8,874,000,000. These countries will have to pay the equivalent of approximately \$3,500,000,000 more for the same quantity of goods. They will in all probability not be in a position to buy as much as in the past.

Our exports may be reduced even to countries that have not devalued their currencies. Latin America will be able to buy some products in Europe at a lower cost than in the United States, and cheaper European monies will eventually create keen competition to American business in this hemisphere. Many European countries have government insurance of exports, and their exporters are, therefore, able to assume greater risks than American exporters. Government insurance of the countries of the countr

erument insurance is now maintained by 16 countries. They cover various risks including insolvency of the buyer; transfer of payment, exchange restrictions, etc. The British Government recently announced a new plan to guarantee exporters against a share of any losses if the cost of market research, advertising, or stock holding in the North American market is not recovered over "a period of time."

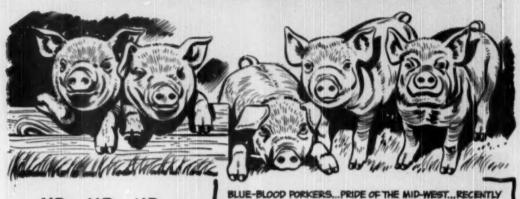
There are temporary influences which will for a while support American exports. The Marshall Plan will continue to supply dollars directly and indirectly to European and other nations. European production cannot be rapidly increased; therefore, foreign producers are not in a position to take new orders for early delivery. The price advantages to foreign producers may be nullified by inflationary costs and price increases in their own country. However, as time passes, the forces set in motion by devaluation will take effect and in the long run, American exports are bound to decline.

The main object in lowering the values of currencies was to make it attractive to American buyers to import European goods. The President of the British Board of Trade, in a recent address in the House of Parliament, stated that the export of consumer goods to the United States would be trebled within a short time. The Acting Administrator of the Economic Cooperation Administration in a speech before the National Foreign Trade Convention held last November in New York stated that it is not unreasonable to estimate that \$2,500,000,000 could be obtained by Europe from additional exports to the United States; \$500,000 from increased tourists' trade and \$2,000,000,-000 through additional exports and services to other dollar areas.

(Continued on Page 24)

#### ALONG THE WAY ... OF TWA

### THESE LITTLE PIGS "FLEW" TO MARKET ....



#### UP...UP...UP...



AIR CARSO
AND MAIL CARRIED
FIRST SIX MONTHS
OF 1949 EXCEEDED
IN LIKE PERIOD, TWA
INTERNATIONAL AIR
CARSO INCREASED

87%. EVERY PAY...MORE AND MORE SHIPPERS USE TWA. BETTER GET RATES...THEY'RE LOWEST IN TWA HISTORY!



# STREET

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### "GENEVA"

SYMBOL USED TO FACILITATE IDENTIFICATION OF TWA AIR

CARSO DESTINED TO SWISS CENTER. EACH OVERSEAS PORT OF CALL HAS ITS OWN MARK. STAMPED ON LABELS (TWA DOES THE STAMPING) SPEEDS SHIPMENTS ABOARD TWA ALL-CARSO "GLOBE FREIGHTERS."

KEEP TWA IN MIND.



TOOK TO THE AIR ABOARD A COMFORTABLE TIMA (TRANS WORLD AIRLINE) ALL-CARSO PLANE BOUND FOR ROME. PISSIES

WERE CONSIGNED TO ITALIAN EXPERIMENTAL AGRICULTURAL STATION AT CREMONA. WHY NOT LOOK INTO THIS EASY...LOW-

COST WAY OF SHIPPING ALMOST ANYTHING ALMOST ANYWHERE?

MAY SAVE YOU MONEY.

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I. Douglas C-124 Globomester II



3. Twin Ramps Unfold



2. Clamshell Doors Open



4. Ready for Loading

# BIG...BIG...BIG

Here's THE GRANTIC C-124 Globemaster II which recently rolled out of Douglas Aircraft's Long Beach plant.

Designed to haul up to 50,000 pounds of payload, it is initially aimed at military service. Underlining its size is the fact that this new cargoplane is nearly two-and-a-half times larger than the familiar C-54, four-engined workhorse of the Berlin airlift.

The C-124's 25-ton payload is good for 850 miles and return without refuciing. Lighter loads, of course, increase its range. An opening of 11 feet and eight inches in height and 11 feet and four inches in width is provided by huge clamshell doors in the nose of the plane. Ramps permit wheeled vehicles to enter the cargo hold with no difficulty at all. Usable cargo space is 10,000 cubic feet.

The cargo hold, which is 12 feet 10 inches high, 13 feet wide, and 77 feet long, is fitted with an electrically-operated elevator which facilitates loading and unloading. It can be lowered to the ground from the center of the cargo section.

As for the ship itself, it has a wingspan of 173 feet and three inches; length, 127 feet and two inches; and height, 48 feet and three inches. It is powered by four Pratt and Whitney R-4360-20W engines, with water injection and two-speed superchargers, rated at 3,500 takeoff horsepower. Curtiss three-bladed, high-activity propellers with a diameter of 16 feet and seven inches are presently designated for the C-124. Props are reversible to provide faster halts on the ground.

Twenty-nine such airfreighters will be built for the United States Air Force.

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### No. 10-NEW MARKETS

#### VERIFIED CASE HISTORIES TO HELP THE SHIPPER

#### American

A recent survey disclosed that only 10 percent of the total volume of cut flowers shipped by surface transportation moved more than 250 miles. This small volume was due largely to the fact that deliveries by surface carriers were too slow. According to the New York and Boston florists, their shipments from the West Coast took between six and seven days. Flowers frequently deteriorated to such an extent that they had to be disposed of immediately upon arrival at the lowest prevailing prices. And, when they couldn't be sold the day of arrival. they became a loss and had to be dumped. Damage claims often have resulted

Thus, the flower industry has been handicapped in developing distant markets. On the other hand, flower prices in the local markets are determined by supply and demand, and since most flowers of a given variety mature within a short season, to sell only locally would glut the market and plunge prices downward.

The situation presents a problem within a problem; namely, prices in the local market can be kept up provided surplus flowers can be distributed to distant markets—flowers can bring good prices in distant markets provided they arrive in good condition. The answer is a change in the method of transportation for long distance shipping as shown by the following case history:

Mr. A., New England wholesale dealer in cut flowers, purchased 10 carloads of carnations from one of his usual sources. His problem: how to get the highest profit on his investment.

Mr. A. had the choice of two alternatives: (a) the local market where demand was good, but supply also was good and consequently prices low; (b) some distant market where big demand and limited supply would mean high prices.

Investigation showed him that, because of the supply-demand situation, carnations were bringing particularly attractive prices in Nashville, Tennessee. But there was one factor that had to be considered in figuring direct and indirect cost. That was transportation. Surface transportation rates were low enough. However, such transportation would consume two or three days with the possible chance of additional delay. This meant that the shipper would be running the risk of having to sell at marked-down prices because the flowers no longer would be fresh. Not only that, but time left for selling before complete spoilage would be shortened. and he'd have to plan on part of the lot being dumped. Thus, profits would be cut farther.

Mr. A. shipped the carnations to Nashville via American Airlines air freight. They arrived overnight, look-

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Panagra

ing as tresh as if they had just been picked. And because they were in such good condition, be could afford to field them for a buyer who would pay top priose. The retailer, too, had extra days in which to self—and dumping and loss was something neither had to worry about.

#### Braniff

Republic Doughnut Company, of Dallas, Texas, prides itself on its Mayflower cake doughnut—crisp, succulent breakfast tasty, second to none, and made from a very special recipe.

Doughnuts, however, are a highly perishable item and time is of the essence if their consumer is to sample them at their peak of goodness. Republic, anxious to provide more Texans with a share of its wares, but faced with the headache of getting the perishable doughnuts to distant markets,

called in Braniff Airways for sugges-

Result: a cooperative schedule with the airline that has the doughouts rolling off the line in Dallan at 5:00 p.m.; at Love Field Airport by 6:00 p.m.; absord the plane at 7:00 p.m.; and in Lublock that same evening by 9:00 p.m.

Delivery trucks are waiting at the Lubboch airport and the still-warm, fresh doughauts are distributed to bakery drivers who start on their Lubbock early morning deliveries at 2:00 a.m. Grucery stores, restaurants, and cafes have them on hand that same morning in time for the earliest dunker, and transportation via Braniff has made possible doughnut distribution throughout a 400-mile area in and around Lubbock.

Republic is now working out commodity rates with Braniff to speed its Mayflower doughnuts to early risers in Amarillo, Houston, Waro, San Antonio, and Austin. Since October 24, Braniff has shipped approximately 5,000 pounds of doughnuts. Figuring 10 doughnuts to a pound (not counting holes) that's 50,000 doughnuts that Republic is dunking in a brand new market.

#### Chicago & Southern

A Memphis GI, who had started manufacturing window fans following his return to civilian life, heard S. A. Stewart, president of Chicago and Southern Air Lines, tell a Chamber of Commerce luncheon group that Venezuela was one of the few South American countries which had an excess of American dollars.

"Get down to Venezuela and sell your products," Stewart urged the business men.

To the young window fan manufacturer, Stewart's words served as a healthy shot in the arm. Domestic competition was keen and the fan company was close to failure. The export market hadn't even been thought of, but here was an airline president giving what appeared to be sound advice. So he boarded a C&S flight to Caracas, taking one of his window fans along as excess baggage. Within 24 hours after his arrival in Venezuela he had found an import agent to whom he showed his goods. The conversation which lasted only 30 minutes, ended something like this:

"How many fans do you produce a day?"

"Fifteen."

"I'll take all the fans you can make for a year. And try to get that production up to 25 a day. Ship them C&S air freight out of Memphis."

The astonished man left his sample fan—for which he received cash, including the excess baggage charges he had paid—packed his bag, and flew back to Memphis. His entire production of window fans began flowing to

across the street or across the world



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Venezuela, and his rate per day soon mounted to 22. Prompt payment was made by sight drafts. Instead of going out of business, a new market developed in a foreign country which put the company on its feet and guaranteed sales of a year's production.

#### Colonial

When Colonial Airlines became certificated to serve Bermuda from New York and Washington, D. C., the beautiful lilies that the island is noted for became available in fresh-cut bouquets for the Easter flower market all along America's East Coast.

Only three-and-a-balf hours by air from New York, Bermuda lily fields went into large production with the knowledge that the perishable flower could reach its ultimate destination in healthy condition.

An arrangement was immediately made with Callnon Brothers in Philadelphia, now the largest Bermuda lily importers on the East Coast. The fragrant white beauties were cut in the fields on the islands, and packed right there in cartons protected by wax paper. A few hours later they were loaded into the cargo compartments of the big Colonial Airlines planes bound for New York. Four and five specially chartered flights are the rule during the lily season, carrying an average of 12,-000 pounds or 1,000 stems (each stem has about five buds) per flight.

The lilies, worth thousands of dollars, are exported by E. W. Outerbridge, who owns the greatest amount of field space in Bermuda and imported in Philadelphia by Callnon Brothers and other importers. They are retailed through florists all along America's East Coust.

#### Continental

A greatly expanded market for Colorado-grown perishable products has been realized through the use of air freight and air express. For instance, each year Airborne Perishables Company at Denver merchandises as many as 3,000 turkeys at Hobbs, New Mexico, one of the cities served by Continental Air Lines. These are highest quality birds, meticulously cleaned and packed in attractive boxes-sent via air ex-

Using Denver as a distribution center to virtually all the Rocky Mountain, Continental and other scheduled airlines serving the area have expanded the market for many items all the way from Colorado carnations to drug items needed by relatively isolated cities.

Continental just at few months ago completed arrangements with the Massengill Drug Company of Kansas City whereby drug items of all types are sent air freight from Kansas City to Denver where they continue on their way via surface parcel post, thus combining air and surface transport for best results.

Beginning January 1, with new lower air freight rates for carriage of news-papers, Continental will begin flying copies of The Denner Post to Albuquerque. New Mexico, and other cities of that area, thus expending the circulation area of that neverpaper.

#### Flying Tiger

The following has been taken from the files of the AEC Furniture Com-

"Last Fall, we began production of our new line of furniture. This was based on a sales approach made during the Summer. We found a good deal of interest in our product, but that was about the extent of it. Then suddenly, in mid-September, buyers began calling us from Chicago and New York.

Our medium-priced line of furniture, done in the Hollywood style, was catching on. Advertisements in newspapers and magazines had brought de-

(Continued on Page 24)



to Rio de Janeiro.

adviser or freight forwarder.

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28

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67

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(REG. U. S. PAT. OFF.)

ABOUT a year-and-a-half ago, Am Transpontation featured a story by Thomas E. Lyons, executive occretary of the Foreign Trade Zones Board, in which he discussed the onlined of foreign trade zones at airports (Foreign Trade Zones and Air Commerce, Jane, 1948, issue). In it, Lyons quoted a statement made in 1946 by the Foreign Trade Zones Board:

"Due to the rapid increase in air cargo, several communities concerned with the development of international air freight are now studying the question of establishing foreign trade some facilities at airports of entry. Although foreign trade none sever primarily designed to aid ocean commerce and shipping, the Celler Act also suthorized their establishment at points not necessarily served by water carriers. If these somes can be estifactorily located at or near international airports, they may eventually aid in

developing our vital air commerce."

Last month, Secretary of Commerce Charles Sawyer, who also helds the post of chairman of the Foreign Trade Zones Board, made the announcement that authorization had been granted for the establishment and operation of a foreign trade zone at the San Asionio municipal airport—the sixth United States foreign trade zone, and the first located at an airport. Also, it is the first to be established at an inland site, and the first to be operated by a private correctation.

to be operated by a private corporation.

Scobey Fireproof Storage Company, of San Actonio, will operate the new none. Construction is expected to be completed early next Summer, and the trade zone will be opened for business at that time. Included in the Scobey construction program are ware-bosses, manipulation space, modern cold storage compartments, rooms for fumigation, offices, and other facilities. Expenditures will selected the gravity mark.

offices, and other facilities. Expenditures will go beyond the quarter-million mark.

"Establishment of the San Antonio foreign trade zone will provide new facilities for the expansion of United States world trade, particularly with Mexico and other Middle American countries. Direct transportation connections by air, rail and motor carrier will

he provided to and from the enclosed foreign trade zone area. .

"Foreign merchandise may be brought into foreign trade sones without being subject to import duties or customs hond. Such goods may then be manipulated, processed, and combined with other products in various ways. Foreign merchandise brought into United States customs territory from foreign trade zones, however, is subject to all customs requirements, including duties."

Authorization for the establishment of foreign trade sones in the United States was effected by the Celler Act of 1934. The first came into being in 1937 at the Port of New York; the second in 1947 at New Orleans; the third in 1948 at San Francisco; and the fourth and fifth at Los Angeles and Seattle, respectively, only four months age.

TWA has called upon the Civil Acronautics Board to revoke the Letter of Registration held by Seaboard and Wostern Airlines, transatlantic air freight carrier, because S&W allegedly has continued to "violate the law," has "deliberately" kept cirtain facts from the CAB, has operated a too frequent service, and has committed "deliberate" traffic violations. Seaboard, which revealed that it had seen the four-page press release isound by TWA, lashed back, calling the charges, "distortions of fact," and accused the big airline with attempting to "remove Seaboard from the international field."

TWA's charges are contained in a brief filed with the CAB. The certificated air carrier pointed out that the CAB examiner's report on TWA's original complaint against S&W filed in May, 1948, a hearing on which was held last February, found the latter guilty of the charges. The examiner's recommendation, however, was that S&W crease the practices of which

t is accused.

Scahoard also has filed exceptions to the examiner's conclusions, in the form of a 79-page brief. In reply to TWA's blast, it said:

"TWA's distortions of fact and reckless and baseless charges are shown in their true light in Seaboard's brief in support





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1887 Pinence Bullding, Philodelphia 2, Pa. MArket 7-4315 Miami International Airport, Twentieth Street Terminal Miami 89-4329 611 Broadway, New York 12, N. Y. ORogon 3-2600 of exceptions to the examiner's report did with the CAB. Those hysterics emants from a carrier who is exerting every effort to prevent the mousheidized carrier from entering the field which has so long provided TWA with financial support from the public tressury. As our brief points out, this proceeding is clearly an all-out attempt on the part of TWA to remove Scaboard from the international field. We feel confident that the lawfully constituted authority will view the facts in proper perspective."

TWA called the CAB's failure to revoke S&W's Letter of Registration "not only shocking to good conscience, but is an open invitation to flagrant lawlesances."

It added:

"The record conclusively demonstrates that Seaboard, from its very outset, proposed an unlawful operation. Its original conception has been carried out on a vigorous and ever-expanding hasis for over two years, despite periodic warnings from the Board and its staff. Seaboard's activities have been concealed and mislabeled, so that only through strenuous efforts has the Board been able to ascertain the actual nature of its operation. Throughout this period, Seaboard, under the guise of cooperation, has done everything possible to keep the Board from knowing the truth. And now, after the story has finally come out, despite the fact that Seaboard has continually benefitted from its systematic lawbreaking, the only penalty proposed is a gentle slap on the wrists; and order that Seaboard change its conduct in the future."

The TWA exception to the examiner's report charges that by loosely defining the meaning of "shipment," S&W became free to make special deals with shipperamanely, rates paid on the basis of accamulated volume of freight delivered over an extended period of time. These arrangements, TWA said, never appeared in writing, or were discussed with the Board, but were conveyed to shippers by word of mouth. TWA also accused S&W of transporting passengers in spite of the fact that its Letter specifies only the

transportation of freight,

Meanwhite, Scaboard and Western Airlines has signed a 10-year lease for its new headquarters which will be located at 80 Brood Street, New York, deep in the heart of the shipping center. Scaboard's executive, traffic and operations, sales, in-surance, economic planning, and accounting departments will be housed on the entire fourth floor of the building.

Participating in the recent forum, Seking Air Transportation, sponsored by the Aviation Division, New York Board of Trade, were: William A. Forbes, chairman of the board, Platt-Forbes, Inc., who served as moderator; Dr. Virgil Reed, director, J. Walter Thompson Company, "airline advertising"; James C. Hart, Mel Adams and Associates, "airline public relations"; Alfred M. Hudson, vice president, Colonial Airlines, "airline customer relations"; E. A. Whitehouse, E. H. Squibb International Corporation, "airline shippers relations"; Lewis C. Berwell, president, Resort Airlines, "vacation specialty job"; Charles L. Gallo, president, Air Express International "Ireight forwarders' job"; Robert G. McLaio, superintendeat, Commercial Division, Railway Express Agency, "Railway Express Agency, "Railway Express Agency," Railway Express Agency, "Railway Express Agency," Charles J. McCarthy, vice president,

United Aircraft Corporation, "manufacturers' job"; Gordon Shoper, vice president Frank B. Hall and Company, Inc., "insurance companies' job"; Jorome F. Gould, president, Asorn Packaging and Packing Corporation, "packing companies' job."

New Year's Day signalizes the bryinning of Sabena's new service to Munich, Dusseldorf, and Nurceberg. Other German cities served are Frankfurt, Hamburg, and Stuttgart.

Aerolinas Argentinas Fama is expected to receive CAB permission to operate scheduled services between Buenos Aires and New York. It has been predicted the Argentine airline will fly one schedule a week, with a number of interim stops between the two terminal points, later expanding to three flights a week. Eastern and National opposed the new route at the final oral hearings on the basis that it would cut into their New York-Havana business.

KLM Royal Dutch Airlines has inaugurated four-engine all-cargo service from Amsterdam to Teheran, connecting with the air carrier's transatlantic cargoplanes. This assures shippers direct through service to the Near East.

KLM's Convairs, formerly operating between Amsterdam and Athens, via Nice and Rome, on a twice-a-week basis, are now flying on to Damascus. The line also has introduced three evening flights a week between Amsterdam and Paria, in addition to the two daily flights. The evening flights connect with planes arriving from New York.

. . .

Aerovias Nacionales de Colombia, better known as Avianca, is celebrating its 30th anniversary. An affiliate of Pan Am, it is regarded as one of the largest carriers of air cargo in the world. Last year it hauled more than 30,000 tons of cargo. Beginning with two single-engine Junker F-3e, Avianca's present fleet includes seven DC-4s and 30 DC-3s, Scheduled service between Bogota and Miami was insugurated in January, 1947, and last April the run was extended to New York.

The 16 domestic trunk lines have chalked up appreciable gains in air freight and air mail during the first nine months of 1949, with the only drop shown in air express. The 66,210,454 freight ton-miles represent an increase of 37.5 percent over the same period the year before. Mail ton-miles totaled 29,364,003, a 14.1 percent gain, while the 18,767,320 ton-miles of express flown showed up as a 12.5 percent decrease.

. . . .

TACA Airways reports that COD simpments to interior points in Honduras, other than Tequeigalpa, will not be accepted. However, COD shipments to British Honduras, El Salvador, Guatemala, and Mexico, as well as Tegucigalpa, will be accepted.

Three-a-week service between New York and Nice has been started by Pan American World Airways. Flights leave New York at 9:30 a.m. Sundays, Tuesdays, and Fridays, going by way of Lisbon. Wendell R. Stevens, superintendent of tariffs and schedules, writes:

For the present all flights between (Continued on Page 26)

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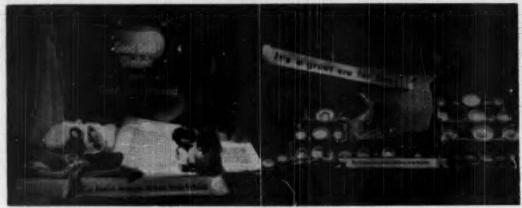
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# OULD ERIN LANDS IN GIMBEL'S WINDOWS

#### By BERNARD GIMBEL

President, Cimbel Brothers

GIMBLE BROTHERS STORES have long used air transportation in conducting their business, but they have seldom put it to better use than in preparing the Gimbel-American Airlines Irish Exhibit which stirred New York City in Nevember.

It has long been thought that New York is the biggest Irish city on the globe, but it took Gimbel's, with the aid of American Airlines, to prove that fact. By filling our 27 windows on Broadway, 33rd, and 32nd Streets, with top-quality merchandise flown from Ireland by our collaborators, we succeeded in attracting greater window crowds than at any time in our experience, with the exception of the Christmas season. More than 100,000 pieces of literature on Ireland and Irish-made goods were requested and provided during the exhibit.

#### Star Attraction

Irish goods, ranging from religious articles through handcrafts, foods, and clothing, to shoes and rope, attracted passersby by the thousands. Seldom during shopping hours in the two weeks of the exhibit was it possible to get to our windows without waiting for others to move on. Crowds were usually four

and five rows deep around the displays.

The exhibit succeeded not only in attracting attention; it also attracted thousands of serious purchasers. We could have sold the materials, including display props, right out of the store windows. A pony cart, background for a display of Irish-made children's dresses, was earnestly bid for by eight potential purchasers.

Requests for items and information came not only from our primary service area. Gimbel's turned over to American Airlines some 800 letters from other retailers, some as far away as Tennessee, who had seen the displays

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ART

LACEWORK

while in the city and wanted details on how to obtain shipments of the merchandise. As for our store, the retail sales and indications of public appreciation resulting from the exhibit kept us busy and were their own reward for our participation.

The Gimbel-American Airlines Irish Exhibit was no overnight affair. It was conceived by one of our merchandising staff working with the airline's representative last Spring. Six busy months were required to organize and prepare it. From its inception, I insisted upon the expenditure of every effort toward making the Irish Exhibit the best thing of its kind ever done. C. R. Smith, president of American Airlines, placed the facilities of his company and the aid of its people at our disposal. Their aid was invaluable.

#### On the Spot

Miss Bernice Fitz-Gibbon, Gimbel's advertising director, made a flying trip to Ireland to select the types of merchandise to be featured. She visited exporters and manufacturers, inspected cottage handcraft operations, and artists' and artisans' works. She roughed out the complete plan for the exhibit on the spot before returning to New York.

In placing orders for the goods, American Airlines' staff in the Emerald Isle was put to work making the final selection of the highest-quality goods in each of the several types decided upon. They arranged shipping details and provided our display and caption-writing people with complete information on each shipment. As time for the display drew near, the man who had done most of the contact work in Ireland came to New York to aid our people in putting the finishing touches on the exhibits and to check upon the accuracy of display captions. (Concluded on Page 21)



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FOODS

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J.C. EMERY

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Bed Bier TRANSPORTATION

PAGE 20-AIR TRANSPORTATION-Air Commerce

#### OULD ERIN

(Continued from Page 19)

All in all, we are so well satisfied with the results of this major offering of new import goods to our customers through the New York store's exhibit that we are considering similar displays for other Gimbel Brothers outlets throughout the country.

Certainly, we have proven the advisability of sincere cooperation between the American merchandiser and the foreign manufacturer, with the helpful, capable employees of the air transportation industry acting as agents for both.

#### SUPER-SALESMAN

Continued from Page 9)

forwarder fits into the scheme of things, let's determine first his value to the shipper. The term "forwarder" may best he defined as one who facilitates and expedites the movement of cargo and operates as the shipper's traffic department or as an adjunct to the traffic department, depending on the policy of the concern employing a forwarder. In any event, it means that the cost of doing business is less when the shipping arrangements are handled by a forwarder than when a shipper gears up to do the complete job.

#### Complete Traffic Service

In the air cargo field, we have learned that a forwarder cannot operate with an office in his hat, and that in view of the large number of shipments and tonnage which he most process expeditiously each day, he is required to establish a complete traffic service organization with qualified and experienced personnel, office and terminal space, trucking and other services at a considerable capital outlay. The cargo on the terminal floor must be cleared out each night and dispatched

without delay in order that the shipper may have the full benefit of air transport and that calls for organization.

The organisation of a forwarder breaks down into departments similar to that of an airline, i.e., administration, sales, traffic, accounting and operations. Employment of full-time solicitors is required in order to solicit new accounts and for the purpose of maintaining good-will with clients. The traffic department is responsible for the maintenance of files on air-rail-water-truck tariffs, import and export regulations, consular document requirements and the actual documentation work; operations cover actual pickup

and delivery, terminal loading, sorting, and wavbilling.

Probably the most outstanding feature of a forwarder's service to a shipper with multiple destination traffic can be expressed by the term "one-call service." The one-call service feature relieves a shipper of maintaining liaison with several carriers on matters relating to pickup, flight schedules, routing, space bookings, tracing, claims, rates and billing. The one-call service is of definite value on information calls since the forwarder maintains complete and up to date tariffs on all carriers and is able to immediately provide cheapest rates and best routings. One call ar-

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ranges for pickup of shipments destined to multiple destinations and the distribution of those shipments to the various carriers involved climinating telephone and labor cost to the shipper.

The freight forwarder can instigate claim proceedings for the shipper on shipments lost, non-delivered, damaged or pilfered with all carriers and is completely (amiliar with various paper forms to be submitted. In many cases, he will settle immediately with his client in addition to absorbing all the paper and correspondence work in the time-consuming process known as claim settlement. The freight forwarder se-

cures immediate attention from carriers on tracer work in regard to shipments lost or delayed in transit.

There are complete facilities for the preparation of any consular documents on foreign shipments which may be required in the language of the foreign country. Such documents must be accurately produced or shipments may be delayed by Customs officials and heavy penaltics and fines imposed, endangering the good-will relationship between consignor and consigner. Mesenger service is available for the delivery of consular documents to consulates for legalization and under open

cial arrangements such documents can be completed and returned in one day. The forwarder will bank shipments, draw drafts, and present same to the bank for collection; and adhere to all the requirements expressed in a Letter of Credit. The forwarder prepares invoices, certificates of origin, export declarations and secures export licenses—all at modest fees.

Shipments on which documentation work has not been completed are received at the forwarder's terminal and held without storage charge. This clears the floor of the shipper and releases space in which the next order for shipment is prepared. The freight forwarder prepares international airway-bills for use through any international jateway city under an all-air or combined surface and air routing. Airway-bills are received by the shippers the next morning and the shipper is relieved of transshipment problems at gateway city.

The shipper's accounting department benefits, too, with only one transportation account on their ledgers.

There are other advantages which accrue to an exporter resulting from the consolidation of loads from various plants or suppliers situated at inland points to the forwarder's terminal located in an international gateway city. The forwarder breaks bulk without charge and distributes the parcels to the various international carriers according to destination based on direct routing and lowest rate. Such shipments to the forwarder may come forward via air, rail or truck. The forwarder is a complete traffic department manned by skilled personnel who are completely familiar with shipping problems to any point in the country or the world

Now, of what benefit is the forwarder to the air carrier? The forwarder supplements the handling and selling forces of air carrier in various instances as follows:

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Members I.A.T.A. and Castoms Brokers and Forwarders Association of America plements the carrier's information unit in connection with requests for rates. schedules and documentary information; when the forwarder places a tracer, all information required by the carrier is complete and to the point, enabling fast, expeditious tracing. Similarly, when the freight forwarder institutes a claim proceeding, the carrier is provided with all required forms and documents. The freight forwarder prepares and splits the airwaybill for the carrier, which reduces the cost of such preparation and enables the carrier to immediately manifest the cargo upon receipt. The carriers receive all shipping and consular documents in good order allowing for speedy dispatch and clearance through customs. International shipments improperly documented are delayed at gateway cities awaiting revised or corrected papers. The accounting department of the carrier is relieved of billing each individual shipment and, finally, the forwarder solicits and advertises air cargo services. This latter point should not be glossed over lightly; our people are pounding the streets every day in half-a-dozen cities. Their solicitation is implemented with paid advertising space, direct mail programs and literature of various sorts.

In a little over 20 years, the air transport industry has grown into long pants and is a factor which motivates our every-day life. It was not so long ago that the one who would hazard an opinion that eventually the airlines would transport passenger traffic in an amount equal to half or even a quarter of the total Pullman traffic borne by the railroad was characterized as a dreamy-eyed crystal ball gazer. So, too, today, with cargo; but I shall attempt no estimates or opinions of the future except to say that the air cargo potential has just been scratched. The airlines, including both the old group of certificated carriers and the newly certificated cargo carriers, stand on the threshold of a new and fascinating ad-

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20% FASTER than any other air line! Direct 5-mile-a-minute DC-6 service.
 Dependable Schedules—twice weekly from San Francises.

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venture—the development of air cargo which promises to transcend the potentialities of passenger traffic.

The entrance of forwarders into the air cargo field would assist immeasurably in the expannion of this new vehicle. It would seem that the CAB had this point in mind in the freight forwarder case and it might be interesting to quote a brief footnote which appeared in the CAB decision:

"The larger sarjace forwarders have on file with the Interstate Commerce Commission tariffs which provide rates to and from practically every town and city in the United States, and nation-wide service is maintained through rate arrangements with approximately 5,000 motor carriers. In 1946, the surface forwarders employed more than 10,000 persons, handled more than 19 million thipments totaling over 4½ million tons and earned over four million dollars in net revenue."

If there were only 10 organizations like mine interested in selling domestic cargo in a d dition to international cargo, it would mean a working and selling force of 1,000 persons—1,000 persons breathing, living, selling, and premoting air cargo!

Food for thought!

#### DEVALUATION

(Continued from Page 10)

So far, European exports to the United States have been substantially below the prewar level. Between 1929 and 1938, the 16 European nations which are now receiving our aid supplied us with 25 percent of all our imports. But between 1947 and 1949, they supplied us with only 12 percent of our imports. Sales to us by the leading European countries for the first half of 1949 compare as follows with their prewar sales: Sweden, 24; Germany, 25.2; France, 34.5; Netherlands, 45; England, 48.8; Italy, 56.6.

During the first aix months of 1949, exports from the ERP countries to the United States approximated \$450,000, 600. (Incidentally, in the same period, exports to us from Canada amounted to \$762,000,000, although Canada has

#### FOR SALE OR LEASE

Excellent Opportunity for Airfield or Flight School

Approx. 200 Acros on Long Island Main Highway 48 miles from New York City

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ARTHUR ZIMTBAUM

only a population of 13 million, and the 16 ERP nations have a population of 200 million.) It will take great effort on the part of the 16 European nations to raise their exports to the United States from an annual rate of approximately \$900,000,000 to \$2,500,000,000, particularly since they would have to sell 30 percent more in quantity than before the devaluation.

Europe's industries can benefit through devaluation only if their prices emain at the predevaluation level. It appears, however, that prices for commodities readily sold in the United States have aiready been raised so that the cost of the goods in the United States either remains unchanged or has been reduced only slightly. Prices for copper, lead, zinc, and cotton were raised by the British authorities to levels in line with American markets. Canadian producers of newsprint and non-ferrous metals raised Canadian prices so that the American dollar prices remain unchanged, and the price of French leather goods-fine air commodities—was advanced to an extent that will void devaluation benefits.

Increased sales in the United States of foreign goods require an extensive and intensive promotional campaign. While some attempts are being made by foreign governments to promote sales of their products in the United States, these attempts are too feeble and inadequate to bring real results. They are conducted mostly by newly arrived representatives of these governments and not by local American businessmen who are familiar with American markets and know how to merchandise goods.

As you see, a large expansion of foreign sales in the United States depends upon the supply of the goods through enlarged production; the proper pricing to meet local competition and an aggressive promotional campaign. Unless a strenuous effort is made by the European nations to meet these requirements, the dollar shortage will con-

The shortage of dollars abroad, or the so-called dollar gap, is not a new phenomena. Since 1876 with the exception of a few years, we exported more goods than we imported. Until 1914, the excess of our exports was financed by earnings from foreign investments, service charges, etc. From 1914 to 1948, we exported goods and services to the value of \$270,000,000.

C-47 Operators



PROPELLERS

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THE BABB COMPANY

000 and imported goods and services of only \$169,000,000,000. We, therefore, exported \$101,000,000,000 more than we imported during this period. The difference was paid for as follows:

Private gifts by Americans to their kin and friends

abroad \$10,500,000,000

ahroad 10,500,000,000
Gifts and loans by the United States Government 68,000,000,000

Shipment of gold and ziquidation of foreign holdings in the United States 15.500,000,000

in the United States
Advances by the International Monetary Fund
and the International
Bank
Adjustments

1,000,000,000

The rest of the world actually paid only \$185,500,000,000 for the \$270,000,000,000 in goods and services which we furnished them. Our Government and our private citizens have contributed \$64,500,000,000 to the rest of the world in the past 35 years.

This country has unselfishly rendered assistance to other nations to an extent unprecedented in the history of mankind. It is time now to tell the rest of the world that their salvation lies in their own hands. We helped them through the difficult postwar period of reconstruction. Now it is up to them.

If any of them have illusions that we will keep on assisting them without their genuine effort to work harder, to cooperate with each other and to take constructive steps to become self-sufficient, these illusions must be dispelled.

I do believe that if the European nations will free their international commerce from the maze of controls and restrictions, they will open the way to a balanced trade in which air transportation will play a big part. I do believe that if they make a real effort to increase their production, reduce costs, and aggressively market their goods in the United States, they will eventually attain equilibrium in their trade with us. We must help them by increasing our imports and by removing the obstacles which hamper their sales in the United States.

#### LESSON IN AIR SHIPPING

(Continued from Page 15)

mands from the public for the product. But inventory-conscious store buyers were waiting for orders before buying. A major : tore in New York telephoned

#### PORTABLE HOISTS

3,000-lb. Capsuity A-Frames

A-Frames
Compact — Convenious — Economical. For surpe, step, removing and installing aircraft engines, etc.
Write for bushlet.

THE VIMALERT COMPANY, LTD. 887 Gardeld Avenue, Jersey City 8, N. J. Detaware 1.6000 us and asked when we could make delivery. First we investigated a van line. We were promised a \$12 per 100-pound rate, and seventh-day delivery in New York. We turned our plant into 24hour production to meet his hig order.

"Then came the end of September. Our van line lamely complained that it could not perform. We were desperate. It was a hig order and we had to make

delivery. "For weeks, a salesman for The Flying Tiger Line had been around to see We called him. We had 6,500 pounds for New York and 6,000 pounds for Chicago. We asked him when he could handle it and the cost. He said he'd get it all delivered within three days at the tariff rates, which were only about \$7 per 100 pounds above the van. Okay, we said. Within an hour, a truck was at our warehouse. Within three days, all the furniture had been delivered. Our customers were delighted.

"Considering the crating, which we could eliminate for air freight, elimination of future warehouses charges, and the speed of delivery which was accomplished, we found that we could afford to split the difference in air cost with our customers and come out all right.

"We are now shipping all our merchandise via air freight."

#### KLM

The advent of air cargo has created an entire new conception of markets, The following items illustrates the growing list of new products currently being transported by KLM around the world-hat bodies, human remains, and sausage casings!

Sausage casings are ordinarily classified as a low-type freight, destined for the holds of cargo ships-transported in days of old, first by caravan, then by local surface transport, and eventually from the seaport to final destination, Air cargo has changed this picture, especially in the Near East, where aircraft land in the midst of the producing area and pick up partially processed casings which have been packaged in specially designed moisture-proof containers immediately adaptable to air transportation.

The market in casings is worldwide and the processing plants are generally located in heavily populated cities. The flow of casings must be constant in order to keep final processing plants in

#### PETER A. BERNACKI

Foreign Freight Forwarders

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# **ORIENT CARGO**

**NEW LOW COMMON RATES** 

	Under 100 lbs.	100 lbs. and Over
TO the ORIENT	12.26	1.70
FROM the ORIENT	12.09	4.57

Above rates apply from all points on domestic route of the following airlines to Tokyo, Seoul, Okinawa, Hong Kong and Manila!

merican Airlines Braniff Airways Chicago & Southern Air Lines Colonial Airlines

**Delta Air Lines** Eastern Air Lines Island Air Lines **Mid-Continent** 

### WEST Orient AIRL

COAST TO COAST... HAWAII... ALASKA... THE ORIENT

operation. The highly undependable caravan-steamer delivery often closed plants in New York, Chicago, and London for varying periods of time waiting for the accumulation of loads and final delivery

Air cargo changed this picture entirely in that small quantities of casings could be immediately available from the point of origin several days a week, and regular service keep the goods in steady supply to the final purchaser. In addition to this supply item, the matter of insurance was highly important in changing to air, as the pilferage en route-particularly on the caravan portion of the haul-was unreasonably high, despite the low value of the unfinished product. Air changed this picture by avoiding transshipments, various handlings en route, and the use of local labor.

The promotion of air shipment of human bodies was brought about after a study was made of the usual handling. Bodies, enclosed in sealed zinc-lined

#### AIRPLANES

Send for free list . . . World's largest stock— lowest prices: . . United States delivery \$50 per plane. We'll take your check . . Cash paid for planes 1 or 100 . . Parts—all makes—flave 50% . . . Mail orders filled—55-boor service.

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caskets, weigh an average of 600 pounds. Surface transportation offers a service at a flat rate. KLM calculated a specific commodity rate on this basis, plus 10 percent for speed in delivery. Overnight service to European destinations was thus offered to families and relatives of the deceased. A promotional campaign was carried out with the result that KLM carries a major portion of this type traffic.

In the hat-body field, an Eastbound movement of these goods exists which was developed in conjunction with the hat importers here in order to lengthen the duration of the market in the United States. Hat bodies arriving for the Fall market usually had to be on hand in September. By air, the goods continued to arrive for final processing right through the second week of November. Unfinished hat bodies lend themselves immediately to transportation by air.

#### FOR SALE

Went Const's largest shark of Douglas Constella-tion & Cartins-Wright acrim-me garks; we will meet or better your propert baying price. Prefer-cottal discounts to end u-ors.

AN3156 Satteries **CS Corbait Liable** All fillings & hordware Greeks I and III molleys Gas cap assemblies Traple & Ignition switches Plus a \$40,000,000 whilly-owned inventory.

COLLINS ENGINEERING COMPANY 1854 Weshington Blvd. Culver City, Calif.

#### National

News is probably the most perishable commodity to deliver to the consumer. Therefore, it is natural that newspapers are turning to the advantages of air cargo to get their product to markets far beyond the territory they could reach by surface transportation. At the height of the Winter season National Airlines' air cargo department handles 10,000-12,000 pounds daily of New York newspapers destined for Florida resort cities.

It is common for a New Yorker vacationing on Florida's "Gold Coast" to read a metropolitan New York paper on the same misrning that it comes out at home. Off the press just before midnight in New York, the newspapers are floren air cargo by National and are ready for sale on the streets of Miami just after dawn.

The New York dailies reach a large reading audience more than a thousand miles away, especially during the Winter season when the influx of tourists reaches its peak in Florida resorts.

Flying newspapers is not limited to spansing thousands of miles to reach readers. Leading daily papers in other cities served by NAL in 12 states and Cuba are turning to National's air cargo to extend their circulation into areas with potential readers for a larger daily newspaper. For instance, The Miami Daily News, an afternoon daily, is available in cities and towns throughout Florida the same day it is read in Miami.

The same is true of racing forms. Printed where the races are running during different seasons, the publication can be put into the hands of fans thousands of miles away in a matter of hours through the speed of air cargo.

#### Trans-Canada

Charles E. Frosst and Company, one of Canada's leading pharmaceutical laboratories, has opened new markets by shipping its highly perishable products by air cargo.

With the inauguration of Trans-

#### TRANS-WORLD SHIPPING CORP.

Fereign Freight Ferwarders

Recognised by: International Air Transport Association 92 Liberty Street, New York, N. Y. Phone: Digby 9-3944



IATA-Recognized Foreign Freight Forwarder Customs Broker Willtehall 3-3440 Canada Air Lines' Caribbean Service, the door was opened to the West Indies and South America, and air cargo's speed brought these places well within the selling range of this firm. Speed was not the only factor in Charles E. Froset's decision to widen existing markets. The firm appreciated the fact that inventories could be reduced, packaging simplified, insurance arranged from door-to-door is one operation, and documentation eliminated by shipping by air using the International Airwaybill.

#### United

The ability of air freight to create new markets is well illustrated by the millions of baby chicks flown on Cargoliners and Mainliners of United Air Lines.

Prior to the start of air freight, chick shipments were limited to the distances covered by surface carriers within 60 to 72 hours—the period in which newhatched chicks can live without food or water. This factor rigidly narrowed the sales territory of chick growers. Some of them, in fact, could not ship with any degree of security beyond 300 miles.

United began extensive research on chick shipments in cooperation with the University of Illinois in 1944. These studies disclosed the best methods of packing and handling, along with proof that air shipments were highly practicable.

Inter-regional and cross-country trade patterns in baby chicks are now firmly established. Shipments on United from the San Francisco Bay area to Salt Lake City, for example, total 250,000 monthly in January, February, March, and April. Hall Brothers Hatchery, Wallingford. Connecticut, regularly ships chicks to the West Coast. A. B. Hall, Jr., says:

"The time element previously limited the territory we could serve. It is now theoretically possible to ship chicks to almost any point in the world that has air service. We have shipped millions of chicks with satisfactory results."

#### GLOBE SHIPPING CO., INC. Foreign Freight Forwarders

Recognised by: Infernational Air Transport Association 11 Broadway, New York 4, M. Y. Phone: Digby 4-7290

#### PETER A. BERNACKI

Foreign Freight Forwarders

Recognised by: International Air Transport Association 611 Brandway, Rm. 712, New York 12, M. Y. Phons: Oflegon 3-2600 (see adv.)

#### AIR COMMERCE

(Continued from Page 17)

New York and Nice will stop at Marseille in both directions. Since this is only a temperary situation, Page 4A of the General Schedule will not reflect this change in routing of Flights PA142 and PA143."

National Airlines is out to cut its cargo rates by 25 percent, and these rates will go into effect as soon as the CAB gives it the green light. Under NAL's new rate, such commodities as wearing apparel, machine parts, dry goods, films, furs, and drugs, would be flown between New York and Miami at a rate of \$8.74 per 100 pounds, as compared with the previous tariff of \$11.35. The rate would decrease on the weight increases.



"Selling out? Hell, we've just storted!" That's what Earl F. Slick (above), president of Slick Airways, told Air Transpartation in response to a direct query based as a report recently published in a Washington aviation daily. Slick said that his telegram of denial was printed too lots, "as the damage had already been Jone." He added: "Morale all through the company sagged, many thinking I was making a 'political' denial. I don't know why we have been singled out to receive such below-the-belt blows. We've been in this business for four years now-and those years have been fough ones. We knew it would be rough when we started; we know we still have rough times ahead of us, and we have no in-tentions of quitting." And that's that!

### R. J. SAUNDERS & CO., INC. Foreign Freight Forwarders Conferms Brokers

Recognized by: international Air Transport Association 24 Stone Street, New York 4, N. Y. Phone: BOwling Grass 9-8846-7-8-9

#### H. G. OLLENDORFF, INC.

Foreign Freight Forwarders
Agent for All Airlines
Authorized Agent: Pan Americon World
Airways
Recognized by:
International Air Transport Association

International Air Transport Association 239-243 W. 68th Street, New York 23, N. Y. Phone: TRafalger 4-0156

### HIPPING \* \* \* AIR IREQ. U. S. PAT. OFF.)

#### **International Cargo Rates**

(including U. S. possessions and territories)

Air cargo rates quoted are based on prevailing tariffs, airpart to airport (see note).

Bispars are second, however, that these rates or subject
is vibring.

All international rates are quoted on an airport-to-airport
service, with the pickup and delivery charges whally apart.
International curvice whose achedules and rates are included here are ind cated by the letter following the nipset

estable fore below!	the letter tolkewing the surport
AIRPORT	SYMBOLS
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BAL - Baltimers	MEM-Menchia
BGR -Bangor, Me.	MEX-Mexics City
BUJ Bonament, Tex.	MiA-Minrai
805-Borton	MKE-Milwayine
880 Brownellie, Tes.	MPS-Minnapolis-9t. Paul.
BTV-Burlington, Vt.	MOB Mobile
CHE Charleston S. C.	UL-Montreal
CHI-Chicago CLE-Cloveland	MSY-New Orleans
OLE-Cluveland	LGA-New York (Le Guardi
GRP-Corpus Christi, Tex.	IDL -New York (Edlewild)
CTB-Cut Bank, Mont.	EWR-Newark
DAL-Daline	ORF - Norfolit
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YIP-Detroit	OAK-Cultand, Calif, PUK-Pudusah, Ky.
DLH—Duloth	PUK-Pudumb, Ky.
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EVV-Evaneville, Ind.	PTTPiktoburgh
FWA -Fort Wayne, Ind.	PDX-Furtined, Ore.
FTW-Fort Worth	QY-Brdney, N. S.
GFK-Grand Forks, N. D.	STL-St. Louis
GRW-Greenwood, Miss.	SAC -tolt Lake City
BOL - Hartford	SAY—San Antonio
HAV - Havans	SFO -San Francisco
HOT -Hot Springs, Ark.	SAV-Savannah
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IND-Indenapolis	SHV-Shrevepert, La.
JAN - Jackson, Miss.	GEO-Spokane, Wash. 8GF-Springfold, Mo.
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MKC-Kannas City, Mo.	HUF -Torre Haute, Ind.
KIN-Kingston, Jam.	TOL-Toledo, Olsio
LRD-Lacroin	VTO-Toronto, Out.
AST-Little Book, Ark.	VR-Vancouver, B. C.
DCA-War	hington, D. C.

AIRLINE SYMBOLS

AFR.LIFE SYMBOLS

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CS—Chicage & Seathers Air Lines
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TG: Canager uncerval of the defined of the defined.

This involves onward carriage by another airline.

Minimum charge for this singment is that for 25 Re.,

Rate of 25 Re., or lam.

Planchad ervice only.

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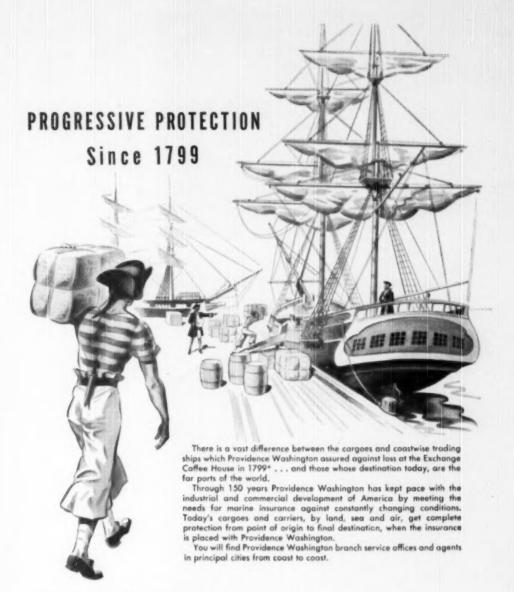
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A Rhode Island ship, perhaps seventy feet overall, bound for the West Indies, would take on a mixed cargo; four or five horses, several hundred heas and geese, barrels of apples and fish, a large lot of native cheese, clapboards, and staves. These the captain would trade for sugar and allied products.





MR. J. E. OBERLIES, Traffic Manager, Eli Lilly International Corporation Indianapolis, Indiana

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